

Value for Money Programme Performance

Projects	Savings Target £m	Achieved £m	Anticipated £m	Uncertain £m	Achieved %
Adult Social Care	1.172	1.311	0.000	0.000	111.9%
Children's Services	0.301	2.740	0.910	0.000	910.3%
ICT	0.361	0.301	0.000	0.060	83.4%
Procurement *	1.341	0.825	0.515	0.001	61.5%
Procurement (2011/12)	0.355	0.104	0.000	0.251	29.3%
Workstyles	0.270	0.200	0.070	0.000	74.1%
Systems Thinking/Process Efficiencies *	0.500	0.000	0.476	0.024	0.0%
Management & Admin	2.358	2.150	0.126	0.082	91.2%
Additional Management Savings 2012/13	0.275	0.275	0.000	0.000	100.0%
Client Transport	0.000	0.000	0.000	0.000	0.0%
Total All VfM Projects	6.933	7.906	2.097	0.418	114.0%

* These savings are 'non-cashable' and will be retained by the service areas in which they occur.

Explanation of 'Uncertain' VfM Savings:

Key Variances £'000	Description	Mitigation Strategy for Uncertain Savings
ICT		
60	A potential risk has arisen in relation to Telephony provision where anticipated savings may not be as high as expected. There are a number of contracts relating to this service area that need to be realigned in order to realise full potential savings and efficiencies.	ICT are continuing to work with Procurement Category Managers to review contractual arrangements and identify a possible route for restructuring contracts. Forecast shortfall has been offset through one off savings on income and vacancy management.
252	Procurement savings are being achieved across services but it is often difficult to identify the cashable versus non-cashable elements of any saving i.e. price changes compared to volume	The ongoing shortfall is addressed in the 2013/14 Budget Report elsewhere on this agenda.

Key Variances £'000	Description	Mitigation Strategy for Uncertain Savings
	<p>changes compared to original contract budgets. This makes identifying the share of savings between corporate budgets and service budgets difficult and to date we have not been able to identify further savings that can be taken corporately. This residual corporate target dates back to 2011/12.</p> <p>This does not however mean that procurement savings are not being achieved, simply that they are occurring and are retained within services e.g. Home to School Transport. It is currently anticipated that Procurement savings of £1.345m will be achieved across the council, including corporate savings. Recognising this problem, all future procurement savings will be identified and retained within services and presented within the relevant service's savings proposals where appropriate.</p>	
82	The position with regard to Management & Admin savings was reported last month and one-off risk provision of £0.105m was released to address the position. However, an improvement of £0.023m has reduced the expected shortfall.	